100	171-11	ALLEN NOLMEO - NOTEMBER 10, 2004			
		57			59
1		Directing your attention to	1		performance appraisal - attachment."
2		the performance appraisal, Bates Nos. 125	2		MS. HILL: Counsel, if you
3		and 126 are you familiar with that	3		would, please, I'd like to have the
4		performance	4		deponent identify the document. It's
5	Α	Yes.	5		already been marked as Exhibit No. 2.
6	Q	appraisal? And is that your signature	6	Q	Taking a look at Exhibit No. 2,
7		on the bottom of page 125?	7		Ms. Holmes are you familiar with that
8	Α	Yes.	8		document?
9	Q	Okay. And are you the supervisor that is	9	Α	Yes.
10		responsible for providing this performance	10	Q	And what is that document, Ms. Holmes?
11		appraisal of Ms. Griffith?	11	Α	It's an addendum or a memo that Monica
12	Α	I was.	12		Scanlon wrote to attach to my performance
13	Q	Okay. And directing your attention to the	13		review.
14		rating system on page 125 are you in	14	Q	Okay. And what's the date of that memo?
15		agreement with the rating system that's on	15	Α	January 5, 2000.
16		the right-hand side, the numbers 3, 3, 3,	16	Q	And was that memo written on January 5,
17		3, 2, 3, 3	17		2000?
18	Α	Yes, I am.	18		MS. MOORE: Objection.
19	Q	as it runs down?	19	Α	I would believe so.
20		Overall rating the performance	20	Q	Okay. And on January 5, 2000, that memo
21		of this particular year, which is 11/98	21		was written from Monica Scanlon?
22		through 11/99, it concludes that on	22	Α	(Nodding.)
23		page 126 that Ms. Griffith received a 3; is	23	Q	Was Monica Scanlon employed with CU on
24		that correct?	24		January 5, 2000?
		58			60
1	Α	Yes.	1	Α	Monica left the employment in December of
2	Q	And a 3, according to the key, is	2		1999; and for 30 days past, they left her
3		proficient	3		in the system to clean up things you
4	Α	Yes.	4		know, do e-mails and send so she worked
5	Q	isn't that true?	5		with Tom and I over the month of January
6	Α	Yes.	6		and had access to the system. She just
7	Q	Okay. And so under your supervision for	7		didn't come into the office. And that's
8		this time period, through November of 1999,	8		all I know.
9		is it fair to say that you would rate	9	Q	So was she still employed with CU
10		Ms. Griffith as being a proficient	10	_	MS. MOORE: Objection.
11		employee?	11	Q	in January of 2000?
12	Α	Yes.	12	A	I don't know.
13	Q	Okay. Attached to this particular	13	Q	When you mean she was left in the system
14		evaluation I'm handing you what's been	14		explain what you mean.
15		marked as Exhibit No. 2 (handing). Are you	15	Α	Well, she had e-mail access through
16		familiar with that document?	16		January 30, because she communicated with
17		MS. MOORE: For the record,	17		myself and Tom Danforth.
18		Exhibit No. 2 is DEF 00	18	Q	Okay. When you departed in May of 2002,
19		MS. HILL: I'll ask her to	19	_	were you still left in the system?
			1	Α	
20		identify it, Counsel, please.	1 20	~	TREE III 2003. TRIMIK. TRIDITE KIRW
		identify it, Counsel, please. MS. MOORE: It's DEF 0082.	20	^	I left in 2003, I think. I don't know. I'm hang on. No.
20 21 22		MS. MOORE: It's DEF 0082, which is entitled "Interoffice Memorandum,"	21 22	^ Q	I'm hang on. No. Okay. But Monica Scanlon was still left in

	K 472 F1	177-12	ALLEN HOLMES - NOVEMBER 18, 2004			
			81			
	1		supervision?	1		they called in.
	2	Α	Yes.	2	Q	Their arrival times?
	3	Q	Which is a table, and you chart the	3	Α	Their arrival times.
İ	4		vacation days and sick days?	4	Q	Did you also keep track of their departure
	5	Α	It's an Excel spreadsheet	5		time?
	6	Q	Okay.	6	Α	No.
	7	Α	in Excel. And so when I get up here	7	Q	Just the arrival?
Ì	8		where it says "Allocated" (pointing)	8	Α	Just the arrivals.
	9	Q	Okay.	9	Q	How was it that you were able to be
	10	Α	all it does is this is Bernadine	10		certain, if at all, that an individual had
1	11		(pointing). So you can see that she has	11		worked a full day?
	12		8.5 vacation days that are carryover, so	12		MS. MOORE: Objection.
	13		she starts out with that. And as you put a	13	Α	Well, if I got into work at 8:30, I knew
1	14		minus 1 in, you know, each time it it	14		that, you know, there were people aiready
	15		either adds or subtracts so that the	15		in or watched when people came in, then I
	16		employees I could know, you know, how	16		knew what time they were to go home.
	17		much time they had left. Because most	17	Q	But you didn't check specifically to see if
	18		people, you know, didn't keep track of	18		they had left?
	19		they didn't keep track of their own	19	Α	No. Because because there were
	20		vacation, and they would come and say, "How	20		different people that came in later, and
	21		many days do I have left?"	21		I'm not you know, I didn't stay until
	22	Q	Okay. Was this particular table kept on	22		7:00 every night to monitor that. So, no,
	23		your computer system, or was it on your	23		I kept no record of when people left.
1.	24		Taradaya an wan shay ay ahaya a		_	
1	44		secretary's computer system?	24	Q	Did you require the employees under your
H			secretary's computer system?	24	Q	Did you require the employees under your 84
-	1	A		1	Q	
1		A Q	82		Q	84
	1	_	This is mine.	1	Q A	84 supervision to check in with you when they
	1 2	Q	This is mine. On yours?	1 2		84 supervision to check in with you when they arrived each morning?
	1 2 3	Q A	This is mine. On yours? Yes.	1 2 3		84 supervision to check in with you when they arrived each morning?
	1 2 3 4	Q A	This is mine. On yours? Yes. Okay. And did you distribute copies of	1 2 3 4	A	84 supervision to check in with you when they arrived each morning? No. MS. MOORE: Objection.
	1 2 3 4 5	Q A	This is mine. On yours? Yes. Okay. And did you distribute copies of attendance records to any other employee at	1 2 3 4 5	A	supervision to check in with you when they arrived each morning? No. MS. MOORE: Objection. So how is it that you were able to be
The state of the s	1 2 3 4 5	Q A	This is mine. On yours? Yes. Okay. And did you distribute copies of attendance records to any other employee at CU?	1 2 3 4 5	A	supervision to check in with you when they arrived each morning? No. MS. MOORE: Objection. So how is it that you were able to be certain whether an individual had duly
	1 2 3 4 5 6 7	Q A Q	This is mine. On yours? Yes. Okay. And did you distribute copies of attendance records to any other employee at CU? MS. MOORE: Objection.	1 2 3 4 5 6 7	A Q	supervision to check in with you when they arrived each morning? No. MS. MOORE: Objection. So how is it that you were able to be certain whether an individual had duly arrived each morning?
The state of the s	1 2 3 4 5 6 7 8	Q A Q	This is mine. On yours? Yes. Okay. And did you distribute copies of attendance records to any other employee at CU? MS. MOORE: Objection. Just their own. I was — I tried to at	1 2 3 4 5 6 7 8	A Q A	supervision to check in with you when they arrived each morning? No. MS. MOORE: Objection. So how is it that you were able to be certain whether an individual had duly arrived each morning? Because I walked around the floor.
Total Street Control of the Control	1 2 3 4 5 6 7 8 9	Q A Q	This is mine. On yours? Yes. Okay. And did you distribute copies of attendance records to any other employee at CU? MS. MOORE: Objection. Just their own. I was — I tried to at least, you know, two or three times a year	1 2 3 4 5 6 7 8	A Q A	supervision to check in with you when they arrived each morning? No. MS. MOORE: Objection. So how is it that you were able to be certain whether an individual had duly arrived each morning? Because I walked around the floor. You walked around the floor?
	1 2 3 4 5 6 7 8 9	Q A Q	This is mine. On yours? Yes. Okay. And did you distribute copies of attendance records to any other employee at CU? MS. MOORE: Objection. Just their own. I was — I tried to at least, you know, two or three times a year give this sheet to each individual —	1 2 3 4 5 6 7 8 9	A Q A Q A	supervision to check in with you when they arrived each morning? No. MS. MOORE: Objection. So how is it that you were able to be certain whether an individual had duly arrived each morning? Because I walked around the floor. You walked around the floor? Yeah, the area where we all sat.
The state of the s	1 2 3 4 5 6 7 8 9	Q A Q A Q	This is mine. On yours? Yes. Okay. And did you distribute copies of attendance records to any other employee at CU? MS. MOORE: Objection. Just their own. I was I tried to at least, you know, two or three times a year give this sheet to each individual Okay.	1 2 3 4 5 6 7 8 9 10	A Q A Q A	supervision to check in with you when they arrived each morning? No. MS. MOORE: Objection. So how is it that you were able to be certain whether an individual had duly arrived each morning? Because I walked around the floor. You walked around the floor? Yeah, the area where we all sat. How long did it take you to walk around the
The state of the s	1 2 3 4 5 6 7 8 9 10 11 12 13	Q A Q A Q	This is mine. On yours? Yes. Okay. And did you distribute copies of attendance records to any other employee at CU? MS. MOORE: Objection. Just their own. I was I tried to at least, you know, two or three times a year give this sheet to each individual Okay so that they knew, you know, what they	1 2 3 4 5 6 7 8 9 10 11 12	A Q A Q A Q	supervision to check in with you when they arrived each morning? No. MS. MOORE: Objection. So how is it that you were able to be certain whether an individual had duly arrived each morning? Because I walked around the floor. You walked around the floor? Yeah, the area where we all sat. How long did it take you to walk around the floor each morning?
	1 2 3 4 5 6 7 8 9 10 11 12 13	Q A Q A	This is mine. On yours? Yes. Okay. And did you distribute copies of attendance records to any other employee at CU? MS. MOORE: Objection. Just their own. I was — I tried to at least, you know, two or three times a year give this sheet to each individual — Okay. — so that they knew, you know, what they had.	1 2 3 4 5 6 7 8 9 10 11 12 13	A Q A Q A Q A	supervision to check in with you when they arrived each morning? No. MS. MOORE: Objection. So how is it that you were able to be certain whether an individual had duly arrived each morning? Because I walked around the floor. You walked around the floor? Yeah, the area where we all sat. How long did it take you to walk around the floor each morning? Ten seconds
	1 2 3 4 5 6 7 8 9 110 111 112 113	Q A Q A	This is mine. On yours? Yes. Okay. And did you distribute copies of attendance records to any other employee at CU? MS. MOORE: Objection. Just their own. I was — I tried to at least, you know, two or three times a year give this sheet to each individual — Okay. — so that they knew, you know, what they had. Was there any other system or procedure you	1 2 3 4 5 6 7 8 9 10 11 12 13 14	A Q A Q A Q	supervision to check in with you when they arrived each morning? No. MS. MOORE: Objection. So how is it that you were able to be certain whether an individual had duly arrived each morning? Because I walked around the floor. You walked around the floor? Yeah, the area where we all sat. How long did it take you to walk around the floor each morning? Ten seconds Okay.
	1 2 3 4 5 6 7 8 9 10 11 12 13 14 15	Q A Q A	This is mine. On yours? Yes. Okay. And did you distribute copies of attendance records to any other employee at CU? MS. MOORE: Objection. Just their own. I was — I tried to at least, you know, two or three times a year give this sheet to each individual — Okay. — so that they knew, you know, what they had. Was there any other system or procedure you kept for tracking of an employee's	1 2 3 4 5 6 7 8 9 10 11 12 13 14 15	A Q A Q A Q	supervision to check in with you when they arrived each morning? No. MS. MOORE: Objection. So how is it that you were able to be certain whether an individual had duly arrived each morning? Because I walked around the floor. You walked around the floor? Yeah, the area where we all sat. How long did it take you to walk around the floor each morning? Ten seconds Okay. barring "good morning" or a chat with
	1 2 3 4 5 6 7 8 9 10 11 12 13 14 15 16	Q A Q A	This is mine. On yours? Yes. Okay. And did you distribute copies of attendance records to any other employee at CU? MS. MOORE: Objection. Just their own. I was — I tried to at least, you know, two or three times a year give this sheet to each individual — Okay. — so that they knew, you know, what they had. Was there any other system or procedure you kept for tracking of an employee's attendance —	1 2 3 4 5 6 7 8 9 10 11 12 13 14 15 16	A Q AQAQ AQA	supervision to check in with you when they arrived each morning? No. MS. MOORE: Objection. So how is it that you were able to be certain whether an individual had duly arrived each morning? Because I walked around the floor. You walked around the floor? Yeah, the area where we all sat. How long did it take you to walk around the floor each morning? Ten seconds Okay. barring "good morning" or a chat with someone.
	1 2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17	Q A Q A Q	This is mine. On yours? Yes. Okay. And did you distribute copies of attendance records to any other employee at CU? MS. MOORE: Objection. Just their own. I was — I tried to at least, you know, two or three times a year give this sheet to each individual — Okay. — so that they knew, you know, what they had. Was there any other system or procedure you kept for tracking of an employee's attendance — MS. MOORE: Objection.	1 2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17	A Q AQAQ AQA	supervision to check in with you when they arrived each morning? No. MS. MOORE: Objection. So how is it that you were able to be certain whether an individual had duly arrived each morning? Because I walked around the floor. You walked around the floor? Yeah, the area where we all sat. How long did it take you to walk around the floor each morning? Ten seconds Okay. barring "good morning" or a chat with someone. And what time did you walk around the floor
	1 2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18 19	Q A Q A Q Q	This is mine. On yours? Yes. Okay. And did you distribute copies of attendance records to any other employee at CU? MS. MOORE: Objection. Just their own. I was — I tried to at least, you know, two or three times a year give this sheet to each individual — Okay. — so that they knew, you know, what they had. Was there any other system or procedure you kept for tracking of an employee's attendance — MS. MOORE: Objection. — other than this table that we have	1 2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18 19	A Q AQAQ AQA	supervision to check in with you when they arrived each morning? No. MS. MOORE: Objection. So how is it that you were able to be certain whether an individual had duly arrived each morning? Because I walked around the floor. You walked around the floor? Yeah, the area where we all sat. How long did it take you to walk around the floor each morning? Ten seconds Okay. barring "good morning" or a chat with someone. And what time did you walk around the floor each morning?
	1 2 3 4 5 6 7 8 9 10 11 12 13 14 15 6 17 8 9 20	Q A Q A Q Q	This is mine. On yours? Yes. Okay. And did you distribute copies of attendance records to any other employee at CU? MS. MOORE: Objection. Just their own. I was — I tried to at least, you know, two or three times a year give this sheet to each individual — Okay. — so that they knew, you know, what they had. Was there any other system or procedure you kept for tracking of an employee's attendance — MS. MOORE: Objection. — other than this table that we have before us?	1 2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18 19 20	A Q AQAQ AQA Q	supervision to check in with you when they arrived each morning? No. MS. MOORE: Objection. So how is it that you were able to be certain whether an individual had duly arrived each morning? Because I walked around the floor. You walked around the floor? Yeah, the area where we all sat. How long did it take you to walk around the floor each morning? Ten seconds Okay. barring "good morning" or a chat with someone. And what time did you walk around the floor each morning? MS. MOORE: Objection.
	1 2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17 8 9 20	Q A Q A Q A	This is mine. On yours? Yes. Okay. And did you distribute copies of attendance records to any other employee at CU? MS. MOORE: Objection. Just their own. I was — I tried to at least, you know, two or three times a year give this sheet to each individual — Okay. — so that they knew, you know, what they had. Was there any other system or procedure you kept for tracking of an employee's attendance — MS. MOORE: Objection. — other than this table that we have before us? I created a job performance record.	1 2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18 19 20	A Q AQAQ AQA Q A	supervision to check in with you when they arrived each morning? No. MS. MOORE: Objection. So how is it that you were able to be certain whether an individual had duly arrived each morning? Because I walked around the floor. You walked around the floor? Yeah, the area where we all sat. How long did it take you to walk around the floor each morning? Ten seconds Okay. barring "good morning" or a chat with someone. And what time did you walk around the floor each morning? MS. MOORE: Objection. I don't recall. Several times.
	1 2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18 9 20 21 22	Q A Q A Q A	This is mine. On yours? Yes. Okay. And did you distribute copies of attendance records to any other employee at CU? MS. MOORE: Objection. Just their own. I was — I tried to at least, you know, two or three times a year give this sheet to each individual — Okay. — so that they knew, you know, what they had. Was there any other system or procedure you kept for tracking of an employee's attendance — MS. MOORE: Objection. — other than this table that we have before us? I created a job performance record. Okay. And what's the job performance	1 2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18 19 20 21	A Q AQAQ AQA Q A	supervision to check in with you when they arrived each morning? No. MS. MOORE: Objection. So how is it that you were able to be certain whether an individual had duly arrived each morning? Because I walked around the floor. You walked around the floor? Yeah, the area where we all sat. How long did it take you to walk around the floor each morning? Ten seconds Okay. barring "good morning" or a chat with someone. And what time did you walk around the floor each morning? MS. MOORE: Objection. I don't recall. Several times. When's the first time in which you walked

₹AI	KEN.	ALLEN HOLMES - NOVEMBER 18, 2004			
		85		_	87
1	Α	Around 9:30ish.	1	Q	•
2	Q	Approximately 9:30 you would walk around	2	Α	
3		the floor to make certain that the	3		would be the days, dates, and times of the
4		individuals in the group were present and	4		other person.
5		working?	5	Q	Right. That's what I mean. Is this your
6	Α	Correct.	6		standard procedure for tracking of
7	Q	Okay. Did you also walk around subsequent	7		employees' job performance under your
8		to 9:30 if an individual or one of your	8		control?
9		members wasn't present at that time?	9		MS. MOORE: Objection.
10	Α	Yes.	10	Α	Yes.
11	Q	Okay.	11	Q	And what was the purpose of generating a
12		THE WITNESS: Kathleen I'm	12		performance job report or performance
13		sorry can we take a break?	13		job record? I'm sorry.
14		MS. HILL: Sure.	14	Α	I had some concerns about the patterns wi
15		(Off the record)	15		two employees. Bernadine was one of ther
16		(A break was taken.)	16	Q	
17		(Back on the record)	17	Α	Mary Ann Russo.
18		MS. HILL: Could I have the	18	Q	·
19		next one marked as Exhibit 4.	19	A	You know, having excessive absenteeism o
20		(Exhibit No. 4, the 4/12/00	20		tardiness.
21		performance job record for	21	Q	So you created a performance job record
		Bernadine Griffith, was marked	22	Œ	with regards to Mary Ann Russo and
22		•	}		Bernadine Griffith?
23	^	for identification.)	23	A	
24	Q	Ms. Holmes, on your break, the next	24	A	Yes, I did.
1		document was marked Exhibit No. 4. If you	1	Q	Any other individuals did you generate a
2		would take a look at that document, Exhibit	2	Q	performance job record?
3		No. 4, and identify that with the Bates	3	Α	No, I did not.
		•	1	-	-
4		numbers; and state what that document	4	Q	Okay. All right. Directing your attention
5		pertains to, if you would, please	5		to the Bates No. 93, the first page of this
6		(handing).	6		record the first date on this record is
7	Α	It's job performance record, and it's	7		April 12, 2000. Is that the first date and
8	_	DEF 0093 and DEF 0094.	8		time that you entered in 2000 in
9	Q	It's your performance job record?	9		Ms. Griffith's performance job record?
0	Α	Yes.	10	Α	Yes.
1	Q	Is this the typical performance job report	11	Q	So prior to April 12, 2000, there was no
2		that you kept and maintained on each of the	12		performance job record on Ms. Griffith?
3		employees under your supervision?	13	Α	That's correct.
4	Α	No.	14	Q	Directing your attention to Exhibit
5	Q	This format. I'm sorry?	15		No. 3 is that the only documentation of
6	Α	No.	16		Ms. Griffith's attendance record that you
17	Q	Did you create performance job records for	17		personally created prior to April 12, 2000?
8		any other employees under your supervision?	18		MS. MOORE: Objection.
9	Α	Yes.	19	Α	Are you asking me if
20	Q	Okay. And what's the difference between	20	Q	Take a look at that.
1		their job performance record, if any, and	21	Α	I need to be clear on what you're asking.
22		this particular record?	22		Are you asking me if this document I'm
	Δ	The only difference would be the facts	22		talking about the 2000 attendance for

MA	KEN	ALLEN HULWES - NUVEWBER 18, 2004			
		89			time be at 10 a.m.? MS. MOORE: Objection. I don't remember.
1		Exhibit 3 I need please ask the	1		time be at 10 a.m.?
2		question again.	2		MS. MOORE: Objection.
3	Q	Sure. I was directing your attention first	3	Â	I don't remember.
4		to Exhibit No. 4.	4	Q	Okay.
5	Α	Correct.	5	Α	I was given a note. Bernadine gave me a
6	Q	And I had noted that you started keeping a	6		note.
7		written record of Ms. Griffith's	7	Q	And when did Ms. Griffith give you the
8		performance job record on April 12, 2000.	8		note?
9	А	Correct.	9	Α	I don't remember. I
10	Q	And you had established that you did not	10	Q	Okay.
11	_	keep any other performance job record	11		MS. MOORE: Were you finished
12		pertaining to Ms. Griffith prior to	12		answering?
13		April 12, 2000.	13		THE WITNESS: Yes.
14	Α	Correct.	14	Α	When she gave me the note, I accommodate
15	Q	So my question, then, is: With regards to	15		the note.
16	Q.	her attendance record directing your	16	Q	Okay. And when Ms. Griffith gave you the
17		attention to Exhibit No. 3 — is this the	17	· ·	note sometime in 2000 for her start time to
		only written form of documentation that you	18		be at 10 a.m., did you discuss the arrival
18		•	19		of Ms. Griffith being able to arrive at
19		kept with regards to Ms. Griffith's attendance?	20		10 a.m., with any other employee
20			1		MS. MOORE: Objection.
21		MS. MOORE: Objection.	21	_	_
22	A	I believe so.	22	Q	at CU?
23	Q	Okay. So apart from Exhibit No. 3 and	23	A	I don't know.
1					Did diam. h bb Minban Cinba
24		Exhibit No. 4, did you have a system in	24	Q_	Did you discuss it with Michael Sisto?
		90			92
1		90 place to keep record of Ms. Griffith's	1	A	92 Yes.
1 2		90 place to keep record of Ms. Griffith's attendance or job performance, other than	1 2		92 Yes. And when did you discuss it with Michael
1 2 3		90 place to keep record of Ms. Griffith's attendance or job performance, other than these two documents that we have before us?	1 2 3	A Q	92 Yes. And when did you discuss it with Michael Sisto?
1 2 3 4	A	place to keep record of Ms. Griffith's attendance or job performance, other than these two documents that we have before us? No. This is how I did it.	1 2 3 4	A	92 Yes. And when did you discuss it with Michael Sisto? I don't remember.
1 2 3 4 5	A Q	place to keep record of Ms. Griffith's attendance or job performance, other than these two documents that we have before us? No. This is how I did it. Okay. All right. So directing your	1 2 3	A Q	92 Yes. And when did you discuss it with Michael Sisto? I don't remember. Did you make the decision yourself solely
1 2 3 4		place to keep record of Ms. Griffith's attendance or job performance, other than these two documents that we have before us? No. This is how I did it. Okay. All right. So directing your attention to Exhibit No. 4	1 2 3 4	A Q A	Yes. And when did you discuss it with Michael Sisto? I don't remember. Did you make the decision yourself solely to permit Ms. Griffith to come in at
1 2 3 4 5	Q A	place to keep record of Ms. Griffith's attendance or job performance, other than these two documents that we have before us? No. This is how I did it. Okay. All right. So directing your attention to Exhibit No. 4 Yes.	1 2 3 4 5	A Q A	Yes. And when did you discuss it with Michael Sisto? I don't remember. Did you make the decision yourself solely to permit Ms. Griffith to come in at 10 a.m.?
1 2 3 4 5 6	Q	place to keep record of Ms. Griffith's attendance or job performance, other than these two documents that we have before us? No. This is how I did it. Okay. All right. So directing your attention to Exhibit No. 4 Yes. Prior to April 12, 2000, was Ms. Griffith	1 2 3 4 5 6	A Q A	Yes. And when did you discuss it with Michael Sisto? I don't remember. Did you make the decision yourself solely to permit Ms. Griffith to come in at
1 2 3 4 5 6 7	Q A	place to keep record of Ms. Griffith's attendance or job performance, other than these two documents that we have before us? No. This is how I did it. Okay. All right. So directing your attention to Exhibit No. 4 Yes. Prior to April 12, 2000, was Ms. Griffith tardy on any date?	1 2 3 4 5 6 7	A Q A	Yes. And when did you discuss it with Michael Sisto? I don't remember. Did you make the decision yourself solely to permit Ms. Griffith to come in at 10 a.m.? MS. MOORE: Objection. Yes.
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1 2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18 19 20	Q A Q A Q A Q A	place to keep record of Ms. Griffith's attendance or job performance, other than these two documents that we have before us? No. This is how I did it. Okay. All right. So directing your attention to Exhibit No. 4 Yes. Prior to April 12, 2000, was Ms. Griffith tardy on any date? Yes. MS. MOORE: Objection. And when was Ms. Griffith tardy? I couldn't tell you. How do you know she was tardy prior to April 12, 2000? Because I started this after noticing a late time of arrival with her. And what was Ms. Griffith's arrival time in year 2000? It was supposed to be 10 a.m.	1 2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18 19 20	A Q A Q A Q	Yes. And when did you discuss it with Michael Sisto? I don't remember. Did you make the decision yourself solely to permit Ms. Griffith to come in at 10 a.m.? MS. MOORE: Objection. Yes. Okay. Is that something that CU afforded the supervisors I'm sorry. Strike that. Did the supervisor have discretion to grant late arrival time? MS. MOORE: Objection. Yes. Ms. Scanlon, in her deposition, referred to it as flex time. Is that your understanding of what you were providing Ms. Griffith was flex time? MS. MOORE: Objection.

KA	KEN	ALLEN HOLMES - NOVEMBER 18, 2004			
		141	T		143
1		with regards to the policy and procedures	1	Q	under the Family and Medical Leave Act?
2		of how you should address the assignments	2		MS. MOORE: Objection.
3		of Ms. Griffith's production support, as	3	A	I don't recall. I would have to look at
4	•	you've stated?	4		the record.
5		MS. MOORE: Objection.	5	Q	If you would, look at the record, please,
6	Α	No.	6		then, according to your documentation
7	Q	Was it your discretion as to reassigning a	7		(handing).
8		production support project to another	8	Α	So that you know, I'm looking at the 2000
9		individual on the team?	9		attendance record for Bernadine Griffith.
10		MS. MOORE: Objection.	10		It's DEF 91 and DEF 92. So I count 18
11	Α	Can you just restate that, please?	11		days.
12	Q	Yes. Was it solely your discretion to	12	Q	Okay.
13		assign the production support tasking that	13		MS. MOORE: For the record, it
14		Ms. Griffith covered, to another individual	14		appears on here as though gray shading
15		in your team?	15		begins on June 1 and ends on June 3, 2000.
16	Α	Yes.	16		MS. HILL: And ends - I'm
17	Q	Did Michael Sisto review your decision to	17		sorry when?
18		reassign Ms. Griffith's work while she was	18		MS. MOORE: I'm sorry.
19		out under the FMLA Act?	19		June 23, 20 00.
20		MS. MOORE: Objection.	20	Q	Is that correct, Ms. Holmes? That's your
21	Α	What are you asking me? Did Mike review	21		understanding of when the FMLA is recorded
22		the work that I reassigned?	22		on that particular document?
23	Q	Yes.	23	Α	Yes.
24	Α	No.	24	Q	Okay. And how is it that you arrived
		142			144
1	Q	Did Michael Sisto approve of the	1		at that Ms. Griffith was on Family and
2		reassignment of Bernadine Griffith's work	2		Medical Leave Act on June 1?
3		to another employee?	3	Α	I answered that question that human
4	_	MS. MOORE: Objection.	4		resources told me.
5	A	We didn't do that. We had jobs to do, and	5	Q	Okay. And were you contacted by human
6		so he was just looking that the jobs got	6		resources on each day when you recorded
7		done. I don't think he was looking at what	7		that she was out on Family and Medical
8		specific person was doing what specific	8		Leave Act?
9		job.	9		MS. MOORE: Objection.
10		As long as we were meeting our	10	Α	No. They called and told me that she was
11		quotas of answering our service center	11		on FMLA and then you know, I guess
12		tickets that's a system where the	12		they'd let me know when she was going to be
13		problem reports were in he wasn't he	13	_	returning.
14		was managing me, but he wasn't asking	14	Q A	Okay.
15 16		you know, he wasn't like, Who's doing every single detail?	15	Α	But they didn't call me daily, that I
17	Q	Were you able to meet the quota for the	16 17	Q	recall. Okay. So the last day on this record,
18	⊶	month of June, then, even though	18	w.	then, is the 23rd of June that it shows
19		Ms. Griffith was out sick?	19		that Ms. Griffith was on the Family and
	Α	Yes.	20		Medical Leave Act.
21	Q	Okay. And for how long was Ms. Griffith	21	А	(Nodding.)
22	-	out sick for the Family and Medical Leave	22	Q	Did human resources call you on the 23rd to
		,	1		

r	M	KEN	ALLEN HOLINES - NOVEMBER 10, 2004			
			165			167
	1	Q	That's what you've referenced is page 35?	1		unplanned absences?
	2	Α	Right. But out of the Associate Relations,	2	Α	Yes. But the other thing to note on this
	3		Associate Handbook. I don't believe that	3		page is the next paragraph
	4		would be it (pointing).	4	Q	Okay.
1	5	Q	Okay.	5	Α	which is the FMLA, "If you have a
	6	Α	I don't have that book.	6		serious health condition that qualifies
	7	Q	Did you give Ms. Griffith that book that	7		under the FMLA, you are not limited to a
1	8		you've referenced?	8		particular number of occurrences, as long
	9	Α	I don't recall.	9		as you provide proper documentation."
	10	Q	"Please see attached, page 35 of the	10	Q	So
	11		Associate Relations, Associate Handbook."	11	Α	I mean, this this page has, you know,
	12		Did you give Ms. Griffith a copy of that	12		information that I got on both things from
	13		handbook	13		here.
	14		MS. MOORE: Objection.	14	Q	And so what is it about this particular
	15	Α	I don't remember.	15		page that you are attempting to convey to
	16	Q	when you wrote this?	16		Ms. Griffith in this notice?
	17	Α	I don't remember.	17	Α	Both excessive absence but that if
	18	Q	Okay. So with regards to the excessive	18		there's excessive absences, which
	19		absences and tardiness let's see.	19		obviously the disciplinary action is
1	20		MS. HILL: Can I have that	20		addressing; but also if there's serious
	21		marked as Exhibit No. 9.	21		health issues, there's other avenues than
	22		(Exhibit No. 9, DEF 0118, was	22		calling in sick.
12	23		marked for identification.)	23	Q	Okay. And were you present when this
1:	24	Q	I'm handing you what's been marked	24		Associate Disciplinary Action Notice was
			166	1		168
	1		Exhibit No. 9 (handing).	1		given to Ms. Griffith?
	2	Α	Mm-mm, yes.	2	Α	Yes.
	3	Q	Would you please identify that document.	3	Q	Okay. And so did you discuss that with
	4	Α	It's DEF 0118, page 35 with no title on the	4		Ms. Griffith, that she had other avenues to
	5		paper. There's no title of this document.	5		take if she were sick?
	6		You know what I'm saying? There's	6		MS. MOORE: Objection.
	7		subtitles on the document	7	Α	I don't recall.
	8	Q	Right.	8	Q	Do you recall referring to this page 35 and
	9	Α	and it's DEF 118.	9		addressing these two issues under
1	0	Q	Okay. Is that the document that you were	10		"Excessive Absence" and "Family Medical
1	1		referring to in your May 23, 2000,	11		Leave Act" with Ms. Griffith?
1	2		Associate Disciplinary Action Notice?	12		MS. MOORE: Objection.
1	3	А	Yes.	13	Α	I don't recall.
1	4	Q	So what is CU's policy pursuant to page 35	14	Q	Do you recall whether Ms. Griffith had any
1	5		of this document with regards to excessive	15		questions about excessive absences at this
1	6		absences?	16		time?
1	7		MS. MOORE: Objection.	17	Α	I don't recall.
1	8	Α	Do you want me to read this?	18	Q	Okay. Was anyone else present when you had
1:	9	Q	No, no. Just tell me what your	19		the conversation with Ms. Griffith
2	0		understanding of what "excessive absences"	20		pertaining to this Associate Disciplinary
2	1		is, according to page 35 of the Associate	21		Action Notice?
2			Relations, Associate Handbook.	22	Α	Yes.
23		Α	It's frequent, unplanned absences.	23	Q	Who else was present in the room?
2	4	Q	Okay. Anything else? Just frequent,	24	Α	Mike Sisto.

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KA	KEN	ALLEN HOLMES - NOVEMBER 18, 2004			
		173			175
1		days"; is that correct?	1	Q	saying that she was at the emergency
2	Α	Yes, that's what it says.	2		room?
3	Q	And No. 1, "One week advance notice of	3		MS. MOORE: Objection.
4		vacation days"; No. 2, "No absence from	4	Α	I don't recall seeing a note.
5		work"; No. 3, "No tardiness."	5	Q	You don't recall any absence from CU on
6	Α	(Nodding.)	6		May 23?
7	Q	Did Ms. Griffith have any questions with	7		MS. MOORE: Objection.
8		regards to the corrective action that you	8	Α	I know that she left, and that's and
9		required on this particular notice?	9		human resources told me that she left and
10		MS. MOORE: Objection.	10		that she wasn't feeling well. That's what
11	Α	I don't recall. Can I make a statement	11		I know from May 23.
12		about that?	12	Q	Subsequent to May 23, did you have a
13	Q	Sure.	13		conversation with Ms. Griffith about the
14	Α	I don't really I remember there was a	14		corrective action that she needed to take
15		meeting, and I remember that Bernadine was	15		with regards to this notice?
16		angry; and that's really all I remember	16	Α	I don't recall.
17		about the meeting. And Bernadine left the	17	Q	Okay. With regards to the corrective
18		meeting angry and did not sign this.	18		action on this particular notice, was it
19		So I I'm never going to be	19		permissible for Ms. Griffith to be out
20		able to remember anything that was said or	20		sick?
21		given. I that's my recollection. And	21	Α	I don't think that's clear here.
22		so that's what I'd like to say about that.	22	Q	Okay. Was it permissible for Ms. Griffith
23	Q	Do you remember where Ms. Griffith left	23		to be out on family/medical leave?
24		after this meeting?	24	Α	Yes.
		174			176
1		MS. MOORE: Objection.	1	Q	Okay. Directing your attention to
2	Α	We were in an office, and she got up and	2		Exhibit 8 now if you could take a look
3		walked out and slammed the door, and I	3		at that and identify that particular
4		don't know where she went at that point.	4		document.
5	Q	Was Ms. Griffith at work for the remainder	5		THE WITNESS: Kristin, I'm
6		of the day subsequent to this meeting?	6		looking at Associate Disciplinary Action
7	Α	I don't believe so.	7		Notice, DEF 114, DEF 115, dated July 27,
8	Q	And do you know whether or not she left CU?	8		2000.
9		MS. MOORE: Objection.	9	Q	Ms. Holmes, is that your handwriting on
10	Α	Later on I was told by HR that she had	10		page 114?
11		left.	11	Α	Yes, it is.
12	Q	And where did Ms. Griffith leave for?	12	Q	And is that also your handwriting on
13		MS. MOORE: Objection.	13		page 115?
14	Α	I don't know. I think all I know is	14	Α	Yes, it is.
15		that human resources said that she left,	15	Q	Is anyone else's handwriting on either of
16		she wasn't feeling well, and that she was	16		those two pages?
17		not coming back that day.	17	Α	Yes, on DEF 115.
18	Q	And did Ms. Griffith report back to work	18	Q	And whose handwriting is that?
19		with a note later?	19	Α	It appears to be Lisa Studholme, I believe.
20		MS. MOORE: Objection.	20	Q	And who is Lisa Studholme?
21	Α	I don't recall.	21	Α	She was a human resources I don't
22	Q	A medical note	22		know associate.
		MS. MOORE: Objection.	23	Q	Okay. And by that you mean other
23		I don't recall			, , ,